



ECONOMIC BENEFIT STUDY

Background History

■ The mission of the NFA is to restore passenger rail to the area between Oklahoma City and Kansas City

■ This area has lacked passenger rail service since the closing of the Lone Star route in 1979. The Heartland Flyer has been serving the southern portion of the route for 10 years

■ In order to make this route continuation a reality, it is important to demonstrate a Return on Investment (ROI) substantial enough to merit support from the legislature

The best way to quantify this return is through an economic impact study considering all of the benefits passenger rail can bring



Objective

Perform an analysis to ascertain the economic justification for renewing passenger rail between KC and OKC.

Additionally, the analysis will determine the economic impact that the proposed passenger rail service would have on the states, counties, and municipalities along the route.



Parameters

- Use reliable data from trusted sources
 - ✓ Kansas Department of Transportation data
 - ✓ US Census data
 - ✓ Previous study data
- Avoid making assumptions without justification
- Limited to economic impact
- Provide an unbiased analysis
- Simple Return on Investment
- Focus on KC-OKC route with Heartland Flyer in mind



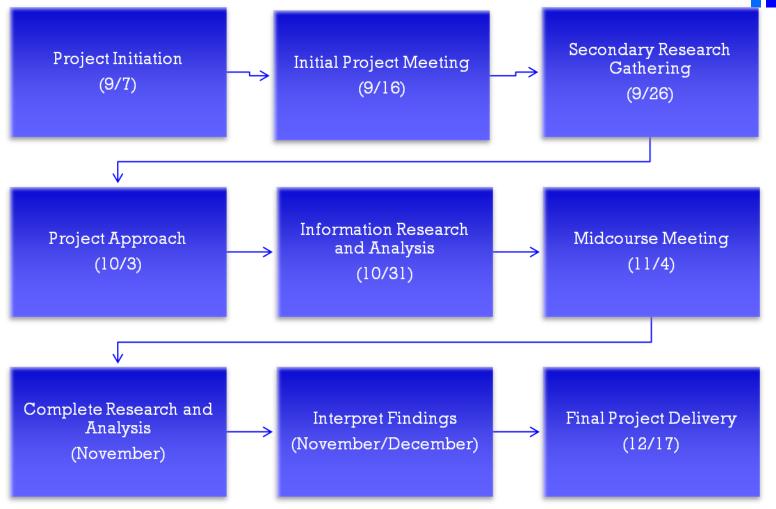
Ultimate Deliverable

- Simple Return on Investment calculation identifying positive economic impact resulting from investment in renewed passenger rail between KC and OKC
 - (i.e.: \$1 investment =\$5 positive economic impact to region)





Timeline







Initial Project Meeting 9/16/09

Initial Meeting

- Discussion of proposed route running from Kansas City to Oklahoma City
- Existing Heartland Flyer route from Oklahoma City to Ft. Worth
- Revitalizing train depots along the route in Kansas and Oklahoma.
- Challenges of overcoming myths of trains
- Economic impacts of cities along route





Information Research and Analysis

Contact Resources

✓ Alexander King, Senior Freight Planner/ Analyst Joseph Gurskis Wilbur Smith Associates



KU Institute for Policy & Social Research

- Robert Honea and Ariel Heckler
 KU Transportation Research Institute
- ☑ Art Hall Director of Center for Applied Economics
- ☑ Alexander Metcalf Transportation & Economics Management Systems, Inc.
- Ron Kauffman and John Maddox
 Kansas Department of Transportation
- ☑ Jeremy Hill
 Wichita State University





Background Research

- Gather and evaluate NFA materials to better understand the group and its objectives
 - NorthernFlyerAlliance.com resource documents and news
 - NFA Intercity Passenger Rail Initiative 2007-2010
 - NFA Cost-Benefit Study Scope
 - Amtrak's 1979 Lone Star Discontinuance
 - Carter Burgess Heartland Flyer Economic Benefit Report





Research Other Economic Benefit Projects

- Collecting and analyzing previous studies of similar magnitude, including:
 - 2000 Kansas Rail Feasibility Study
 - Midwest Regional Rail Initiative Cost & Economic Analysis Study
 - Economic benefits of Amtrak Down-easter Service Study
 - Wichita State Economic & Fiscal Impact of Air Tran
 - Commonwealth of Virginia Department of Rail and Public Transportation Economic Assessment
 - American Public Transportation Association Resource Library
- Determine features of study materials to consider for the NFA Economic Benefit Study





Additional Research Materials

- US Census Bureau Data
- Amtrak Boarding & Alighting figures
- Amtrak State Fact Sheets: Kansas, Oklahoma, Texas
- MassTransitMag.com transit news, including Louisiana Governor's Rejection of Funding for High-Speed Rail
- KDOT State-Supported Amtrak Service Report
- Articles on High-Speed Rail Stimulus Funding







Research on Economic Impact Models

- Evaluate leading transportation economic impact models
 - Regional Input-Output Modeling System (RIMS II)
 - Regional Economic Models, Inc. (REMI)
 - Local Economic Impact Model (LOCI)
 - IMPLAN Input-Output Modeling System (IMPLAN)
- Reports on credible economic impact models
 - Economic Impact Models Explained, University of Georgia Business Outreach Services
 - Analyzing the Economic Impact of Transportation Projects Using RIMS II, IMPLAN, and REMI
- Selection of the model: IMPLAN
 - Breaks down impacts into direct, indirect, and induced effects
 - · Ability to analyze impacts on counties, states, and regions
 - Produces multiple impacts on individuals and industries





Project Approach: 4 Component Strategy

KDOT Feasibility Study as Baseline for Ridership and Costs

Creative Marketing Programs to Build Ridership

Execute IMPLAN Model



Enhancement of Value/
Cost Avoidance



ECONOMIC BENEFIT



KDOT Feasibility Study as Baseline for Ridership and Costs

Estimated Annual Gain (Loss) from Operations:

Revenues \$ 9.79M

Operating Costs (22.33)

Gain (Loss) from Operations (\$12.54M)

- * Figures in 2010 Dollars
- Figures updated to 2010 dollars using US Bureau of Labor & Statistics Inflation Calculator
- Source: Kansas Rail Feasibility Study, March 2000



Creative Marketing

IMPLAN

Enhancement/
Cost Avoidance

Economic Benefit ROI



Creative Marketing Programs to Build Ridership

- Develop marketing strategies to attract incremental ridership from:
 - Big XII Travelers
 - VIP Travelers
 - Senior Travelers

Construct advertising strategy to enhance potential traveler awareness and substitution for auto, bus choices

Base Ridership and Costs

Creative Marketing

IMPLAN

Enhancement/
Cost Avoidance

Economic Benefit ROI



Big 12 Travelers

- 7 of the 12 universities in the Big 12 can be accessed via the Heartland Flyer route and a connecting route
- Hundreds of thousands of alumni of Big 12 universities live in the KC, OKC, and DFW areas or along the route
- Students, fans, and alumni can use passenger rail to travel with their team on road games

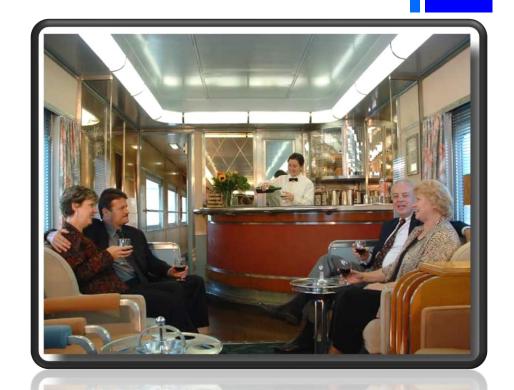






VIP Travelers

- First class and/or lounge coach cars
- Charters and tours
- Premium food and beverage services
- Allow parties to reserve entire coach cars



Base Ridership and Costs

Creative Marketing

IMPLAN

Enhancement/ Cost Avoidance Economic Benefit ROI

Senior Travelers

- Senior citizens who are unable/unwilling to drive long distances could use the train for transportation
- Provide an opportunity to travel along the corridor to visit family or travel recreationally that might not otherwise exist
- Potential discount for seniors to increase ridership



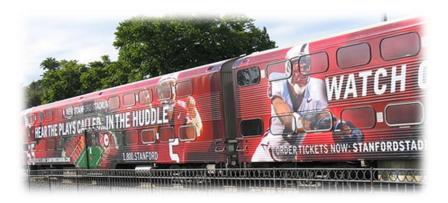
Base Ridership and Costs

Creative Marketing

IMPLAN

Enhancement/ Cost Avoidance Economic Benefit ROI

Train Wrap Advertising





- Creates a large moving billboard that will be seen over a large area.
- Customizable to all companies needs.
- ✓ Additional revenue stream to Amtrak
- ✓ New age of media advertising

Base Ridership and Costs

Creative Marketing

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Enhancement/ Cost Avoidance Economic Benefit ROI

Calculation of Ridership Estimate

Kansas Rail Feasibility Ridership (2000)	130,000
Average Midwest Gas Prices (Cents per Gallon)	
2000	147.4
2008	319.1
Difference	171.7
*% Ridership Increase per \$.01 Increase in Gas Price	0.06%
% Increase in Ridership	10.302%
Tentative Ridership Estimate	143,393
Creative Marketing Impact on Ridership Growth	5%
Total Ridership Estimate	150,562
(Including 5% Growth from Creative Marketing Impact)	

*Transit Ridership Models: Present Status and Future Needs Regional Transportation Authority

Base Ridership and Costs

Creative Marketing

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Enhancement/ Cost Avoidance Economic Benefit ROI





About the IMPLAN Model:

Allows users to conduct customized input-output analysis

Measure the effect on surrounding economies from new projects

Database includes current county, state, zip code, and federal economic statistics





How Does IMPLAN Work?

- Social Accounting Matrix (SAM)
 - Identifies accounting flows across industry sectors, households, corporations, and governments
 - Describes transactions between producers, intermediates, and consumers
 - "Snapshot" of economy spending patterns
- Multipliers measure effects on economies
 - Direct
 - Indirect
 - Induced





Applying IMPLAN to NFA:

- Construct economic impact models
 - Infrastructure
 - Station area spending and operational costs
 - Tourist and business traveler spending
- Economic impact results for each model
 - Direct, indirect, and induced effects
 - Employment, labor income, total output
 - Total Value Added: Best measure of economic impact





Selection of Event Impacts:

- Infrastructure Impacts
 - Track improvements
 - Station improvements
- Station Area and Operational Impacts
 - Rider spending
 - Operational costs
- Tourism and Business Traveler Impacts
 - Visitor spending
 - Lodging





Constructing the Impact Models:

- Identify station counties in Oklahoma and Kansas
- Select impact events to be measured in 2010 dollars
- Determine inputs and sectors for each impact
- Evaluate results with a focus on Total Value Added





Infrastructure Impact Models:

Counties analyzed: All counties along the route

Sector: Construction of other non-residential structures

- Estimated infrastructure cost: \$47,704,564
 - 2000 KDOT Feasibility Study: \$38,000,000
 - Updated to 2010 dollars





Infrastructure Input Values

Infrastructure costs allocated by miles of rail in KS & OK

Infrastructure Costs By State				
State	Miles of Rail	Allocation	Amount Spent	
Kansas	281.72	70.836%	\$33,791,783	
Oklahoma	115.99	29.164%	\$13,912,782	
Total Infra	\$47,704,565			
	* 2010 Figure (updated for inflation)			

Infrastructure Input Values

• Kansas: \$33,791,783

• Oklahoma: \$13,912,782





Infrastructure Economic Impact Summary

Employment	Labor Income	Total Output	Total Value Added
439.4	\$21,003,200	\$59,304,832	\$27,230,912
162.4	\$7,280,560	\$21,474,432	\$9,171,584
601.8	\$28 283 76 0	\$80 779 26 <i>4</i>	\$36,402,496
	439.4	439.4 \$21,003,200 162.4 \$7,280,560	439.4 \$21,003,200 \$59,304,832 162.4 \$7,280,560 \$21,474,432

Total Value Added: Best dollar figure estimate of economic impact

Base Ridership

and Costs

Creative Marketing

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Enhancement/ Cost Avoidance

Economic Benefit ROI





Rider Spending and Operational Impact Models:

- Counties analyzed: All KS and OK station counties
- Sectors impacted
 - Rider spending at station area stops
 - Retail general merchandise
 - Food services and drinking places
 - Operational spending
 - Support activities for transportation
- Estimated Annual Operating Costs: \$22,333,268
 - 2000 KDOT Feasibility Study: \$17,790,000
 - Updated to 2010 dollars



+ Economic Impact-Stations

Conservative estimate of \$10 spent per rider



Base Ridership and Costs

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Enhancement/ **Cost Avoidance**

Economic Benefit ROI



Projected Rider Spending

	Station	County	Ridership by Station	% of Total Ridership	*Station Area Spending (per year)
	Kansas City	Wyandotte/Johnson	43,763	29.07%	\$437,626
•	Lawrence	Douglas	7,295	4.85%	\$72,949
	Topeka	Shawnee	11,107	7.38%	\$111,068
	Emporia	Lyon	2,261	1.50%	\$22,608
	Strong City	Chase	178	0.12%	\$1,783
	Newton	Harvey County	2,141	1.42%	\$21,408
	Wichita	Sedgwick	30,697	20.39%	\$306,972
	Winfield - Ark City	Cowley	2,166	1.44%	\$21,656
	Newkirk - Ponca City	Kay	2,901	1.93%	\$29,010
	Perry	Noble	710	0.47%	\$7,100
	Guthrie	Logan	2,422	1.61%	\$24,223
	Edmond	Oklahoma	5,604	3.72%	\$56,040
	OKC	Oklahoma	39,318	26.11%	\$393,180





Projected Operational Spending

Operational costs allocated by miles of rail in KS & OK

Calculation of Operational Costs by State				
State	Miles of Rail	Allocation	Cost	
Kansas	281.72	70.83%	\$15,819,890	
Oklahoma	115.99	29.16%	\$6,513,378	
Totals	397.71	100%	\$22,333,268	

IMPLAN





Rider Spending and Operational Inputs

Kansas					
Activity Sector (s) Impacted Input Values					
Retail-General		\$498,035			
Station Area Rider Spending	Food & Drinking	\$498,035			
Operational Spending	Support Activities for Transportation	\$15,819,890			

Oklahoma				
Activity Sector (s) Impacted Input Values				
	\$254,777			
Station Area Rider Spending Food & Drinking		\$254,777		
Operational Spending	Support Activities for Transportation	\$6,513,378		





Research and Analysis

Execute IMPLAN Model

Rider Spending and Operational Economic Impact Summary

	Employment	Labor Income	Total Output	Total Value Added
Kansas	277.7	\$14,858,112	\$26,555,584	\$20,738,560
Oklahoma	114.6	\$5,884,720	\$10,193,504	\$8,082,672
Totals	392.3	\$20,742,832	\$36,749,088	\$28,821,232

Total Value Added: Best dollar figure estimate of economic impact





Research and Analysis

Execute IMPLAN Model

Tourism & Business Traveler Impact:

- Counties analyzed: 5 largest metro areas based on ridership estimates
 - Kansas City (Johnson/Wyandotte)
 - Lawrence (Douglas)
 - Topeka (Shawnee)
 - Wichita (Sedgwick)
 - Oklahoma City (Oklahoma)



Economic Benefit ROI



Research and Analysis

Execute IMPLAN Model

Tourism & Business Traveler Impact:

- Sectors impacted
 - Amusement & Recreation Industries
 - Hotels/Motels, including Casino Hotels
 - Food Services & Drinking Places
 - Retail General Merchandise
- Visitor data provided by Chambers of Commerce for each of the 5 metropolitan areas
 - Average # of visitors per year
 - Estimated annual visitor revenue generated



* Kansas City













Visitors Per Year:

16,500,000

Annual Visitor Revenue:

\$3,150,000,000

Average Dollars Spent Per Visitor:

\$191

*www.visitkc.com

Base Ridership and Costs

Creative Marketing

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Enhancement/
Cost Avoidance





Visitors Per Year:

Chamber of Commerce Data N/A

Annual Visitor Revenue:

Chamber of Commerce Data N/A

Average Dollars Spent Per Visitor:

\$35 *

^{*}Estimated by comparing ridership to Kansas City/Wichita

+ Topeka





Visitors Per Year:

Chamber of Commerce Data N/A

Annual Visitor Revenue:

Chamber of Commerce Data N/A

Average Dollars Spent Per Visitor:

\$53*

*Estimated by comparing ridership to Kansas City/Wichita

Base Ridership and Costs

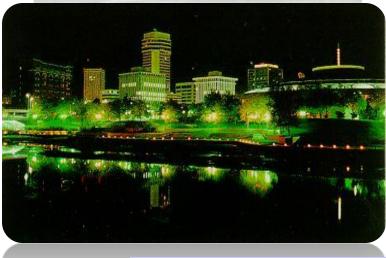
Creative Marketing

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Enhancement/
Cost Avoidance

Wichita





Visitors Per Year:

3,400,000

Annual Visitor Revenue:

\$356,000,000

Average Dollars Spent Per Visitor:

\$105

*www.360wichita.com

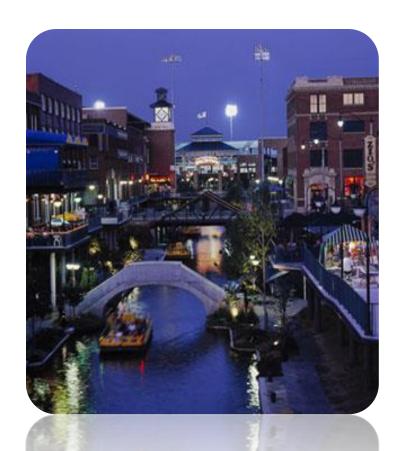
Base Ridership and Costs

Creative Marketing

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Enhancement/ Cost Avoidance

Oklahoma City



Visitors Per Year:

7,500,000

Annual Visitor Revenue:

\$1,500,000,000

Average Dollars Spent Per Visitor:

\$200

*www.okccvb.org

Base Ridership and Costs

Creative Marketing

IMPLAN

Enhancement/Cost Avoidance



Research and **Analysis**

Execute IMPLAN Model

Estimates of Tourist & Business Traveler Spending

Major Metropolitan Area	Dollars Spent Per Visitor	Ridership to Area	Rider Tourism Dollars
Kansas City	\$191	43,763	\$8,354,672
Lawrence	\$35	7,295	\$251,830
Topeka	\$ 53	11,107	\$583,777
Wichita	\$105	30,697	\$3,214,175
Oklahoma City	\$200	39,318	\$7,863,600
		Kansas	\$12,404,454
	Totals	Oklahoma	\$7,863,600
		Combined	\$20,268,054





Research and Analysis

Execute IMPLAN Model

Tourism & Business Traveler Spending Inputs

Kansas						
Activity	Activity Sector (s) Impacted Input Value					
Tourism/Business Spending	Amusement & Recreation Industries	\$3,101,113				
Lodging	Hotels/Motels, Incl. Casino Hotels	\$3,101,113				
1049119	Food & Drinking	\$3,101,113				
Retail Spending	Retail-General	\$3,101,113				
	TOTAL	\$12,404,454				





Execute IMPLAN Model

Tourism & Business Traveler Spending Inputs

Oklahoma						
Activity	Activity Sector (s) Impacted Input Value					
Tourism/Business Spending	Amusement & Recreation Industries	\$1,965,900				
Lodging	Hotels/Motels, Incl. Casino Hotels	\$1,965,900				
nouging	Food & Drinking	\$1,965,900				
Retail Spending	Retail-General	\$1,965,900				
	TOTAL	\$7,863,600				





Execute IMPLAN Model

Tourism & Business Traveler Spending Economic Impact Summary

	Employment	Labor Income	Total Output	Total Value Added
Kansas	183.4	\$5,269,040	\$17,477,312	\$8,991,744
Oklahoma	115.8	\$3,038,606	\$10,270,342	\$5,169,088
Totals	299.2	\$8,307,646	\$27,747,654	\$14,160,832

Total Value Added: Best dollar figure estimate of economic impact





Execute IMPLAN Model

Summary of Total Value Added Impact

	Kansas	Oklahoma	Totals
Infrastructure	\$27,230,912	\$9,171,584	\$36,402,496
Station/Operational Spending	\$20,738,560	\$8,082,672	\$28,821,232
Tourism/Business Spending	\$8,991,744	\$5,169,088	\$14,160,832
Totals	56,961,216	22,423,344	\$79,384,560

Base Ridership and Costs

Creative Marketing

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Enhancement/
Cost Avoidance



* ROI: Marketing Strategies Employed

W	Economic	Operating	Capital
Year	Benefit	Loss	Outlay
1	\$79,400,000	(\$12,540,000)	\$66,500,000
2	43,000,000	(\$12,540,000)	5,000,000
3	43,000,000	(\$12,540,000)	5,000,000
4	43,000,000	(\$12,540,000)	5,000,000
5	43,000,000	(\$12,540,000)	5,000,000
6	43,000,000	(\$12,540,000)	5,000,000
7	43,000,000	(\$12,540,000)	5,000,000
8	43,000,000	(\$12,540,000)	5,000,000
9	43,000,000	(\$12,540,000)	5,000,000
10	43,000,000	(\$12,540,000)	5,000,000
11	43,000,000	(\$12,540,000)	5,000,000
12	43,000,000	(\$12,540,000)	5,000,000
13	43,000,000	(\$12,540,000)	5,000,000
14	43,000,000	(\$12,540,000)	5,000,000
15	43,000,000	(\$12,540,000)	5,000,000
16	43,000,000	(\$12,540,000)	5,000,000
17	43,000,000	(\$12,540,000)	5,000,000
18	43,000,000	(\$12,540,000)	5,000,000
19	43,000,000	(\$12,540,000)	5,000,000
20	43,000,000	(\$12,540,000)	5,000,000

	1-Year	5-Year	10-Year Return
Economic Benefit	\$66,860,000	\$188,700,000	\$ 341,000,000
САРЕХ	\$66,500,000	\$86,500,000	\$111,500,000
Return	1.01	2.18	3.06

Base Ridership and Costs

Creative Marketing

IMPLAN

Enhancement/ **Cost Avoidance**

Partial Return on Investment

Base Ridership + Marketing Strategies Only

	1-Year	5-Year	10-Year
Economic Benefit	\$66,860,000	\$188,700,000	\$341,000,000
Investment	\$66,500,000	\$86,500,000	\$111,500,000
Return on Investment	1.01	2.18	3.06

Base Ridership and Costs

Creative Marketing

IMPLAN

Enhancement/
Cost Avoidance



Research and Analysis

Enhancement of Value/ Cost Avoidance

Passenger rail can reduce the cost of:

- Car (Property) Accident Costs
- Car (Fatalities) Accident Costs

Sources for value of cost avoidances:

- Federal Railroad Administration
- KDOT
- National Safety Council
- U.S. Department of Transportation
- Office of Management and Budget
- National Highway Safety Administration
- U.S. Environmental Protection Agency





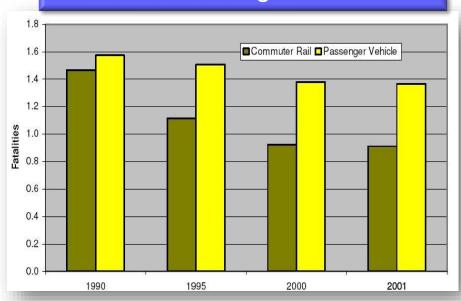
Life and Limb

□ Economic value of preventing a human fatality: \$5.8 million

• Sources: US Department of Transportation and US Bureau of Transportation, Statistic and Federal Transit Administration

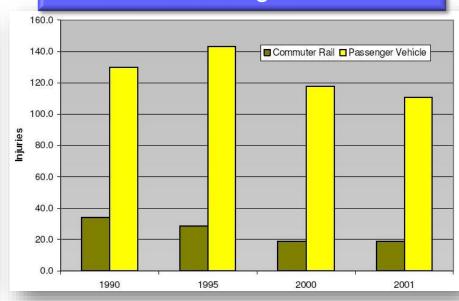
Fatalities

Rail vs. Passenger Vehicle



Injuries

Rail vs. Passenger Vehicle



Return on Investment

Base Ridership + Marketing Strategies + Cost Avoidance

	1-Year	5-Year	10-Year
Economic Benefit	\$72,660,000	\$217,700,000	\$399,000,000
Investment	\$66,500,000	\$86,500,000	\$111,500,000
Return on Investment	1.09	2.52	3.58

Base Ridership and Costs

Creative Marketing

IMPLAN

Enhancement/
Cost Avoidance

Return on Investment (after tax impact)

Net out of pocket investment*: \$.64

Value produced from investment: \$3.58

Incremental economic benefit: \$2.94

Tax considered ROI: 4.6:1

■ For each \$.65 of net investment, NFA project produces \$2.94 in economic benefits, a 4.6 to 1 economic development ratio

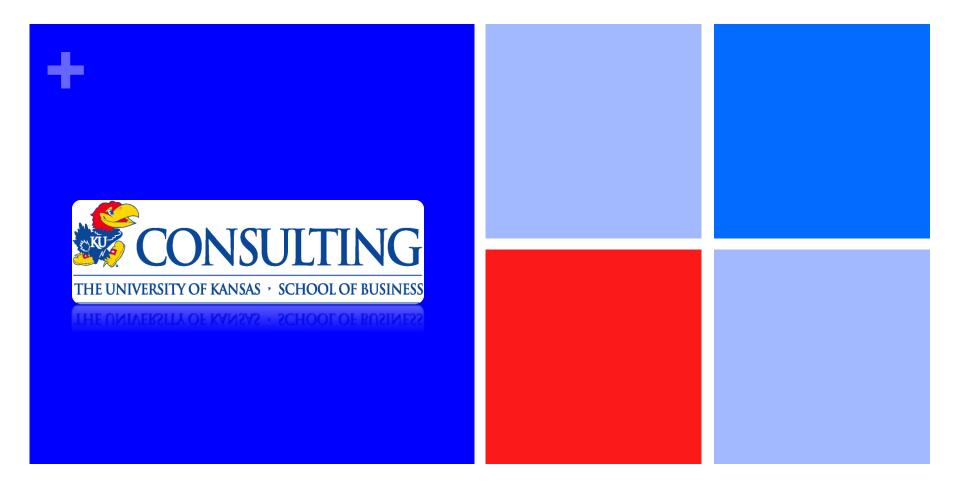
Base Ridership and Costs

Creative Marketing

IMPLAN

Enhancement/ Cost Avoidance

^{*}assumes average 10% all taxes impact on value produced





ECONOMIC BENEFIT STUDY